

Our network of retail store formats and cash and carry outlets

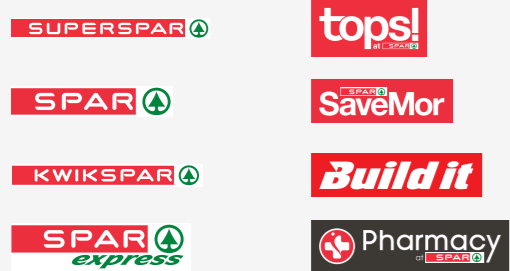
In each of our geographies, we are the local custodian of the SPAR brand and we complement with other brands in certain geographies, which we promote through our different store formats, house brands and national marketing campaigns.



SOUTHERN AFRICA

Our retailers' stores are located where people live and are designed around community needs and convenience. They cater for all income groups and offer parking and access to public transport where possible. In South Africa, we offer the following store formats:

- SUPERSPAR for competitively priced, one-stop bulk shopping
- SPAR for neighbourhood shopping
- KWIKSPAR for everyday convenience
- SPAR Express for forecourt convenience
- TOPS at SPAR for liquor shopping
- SaveMor for rural and peri-urban neighbourhood shopping
- Build it stores for home building requirements
- Pharmacy at SPAR for prescription medication and other pharmaceutical purchases



IRELAND

Our Irish store formats are mostly convenience stores, with the following brands and formats:

- EUROSPAR offers competitively priced, one-stop supermarket shopping
- SPAR, MACE and Londis focus on neighbourhood and forecourt convenience shopping
- XL provides for smaller-scale convenience
- Value Centre cash and carry provides a direct general wholesale supply service to the wider independent retail grocery market and licensed trade



THE TOTAL NUMBER OF STORES WE SERVE

	2021	2020
Southern Africa	2 440	2 414
Ireland and South West England	1 406	1 391
Switzerland	386	333
Poland	227	219
Total	4 459	4 357

Refer to the fact sheet on our corporate website <https://thespargroup.com> for more information about our store formats.



SWITZERLAND

Through the national distribution centre, SPAR Switzerland services a range of independent retailers operating under the SPAR and MAXI brands, and several other retailers.

- SPAR Switzerland comprises local neighbourhood stores with a wide product range, including the on-the-go convenience format SPAR Express, which includes petro-convenience stores
- MAXI comprises neighbourhood stores providing a limited convenience range of dry and fresh products
- TopCC cash and carry provides a direct general wholesale supply service to the hospitality industry



POLAND

Our distribution centres currently service our SPAR-branded stores:

- EUROSPAR offers competitively priced, one-stop supermarket shopping
- SPAR is positioned for neighbourhood convenience shopping
- SPAR Express is positioned for forecourt convenience
- TOPS at SPAR for liquor shopping

